

Disposal programme complete

- Disposal of Red Lion completes portfolio rationalisation after record performance in 2023
- Refocusing of portfolio and investment has created:
 - Spectris Scientific - high-quality, scale business with 21% plus operating margins
 - Spectris Dynamics - high-quality business delivering significant margin expansion

	Spectris Scientific (including Servomex)		Spectris Dynamics		Group costs		Spectris Group (excluding Red Lion)		Red Lion		Spectris Group Total	
	2023	2022	2023	2022	2023	2022	2023	2022	2023	2022	2023	2022
Sales	804.6	744.0	542.8	492.2			1,347.4	1,236.2	101.8	91.2	1,449.2	1,327.4
Adjusted Operating Profit	171.9	151.4	92.9	73.4	(24.2)	(18.4)	240.6	206.4	21.9	16.0	262.5	222.4
Adjusted Operating Margin	21.4%	20.3%	17.1%	14.9%			17.9%	16.7%	21.5%	17.5%	18.1%	16.8%